### Dr. Denton Soft-Knit Sleeping Garments

protect your little ones at night and give you unbroken sleep.

Dr. Denton Garments cover dy, feet and hands. Feet are rt of the Garment. Hands are vered by cuffs that turn down extended to the Garment. Hands are vered by cuffs that turn down extended to the state of the state

Elastic, Durable. Not Shrink.



DR. DENTON SLEEPING GARMENT MILLS, 880 Mill Street, Centreville, Michigan.



# Pay As You Wish

n 17 you can tell it from a mined diamond, send to the stour expense. If you decide to keep it was you want. Write today for new entire Set in Solid Gold for forever. The newest mountings—all kind of jewelry. Write for new jewelry book HAROLD LACHMAN COMPANY.

M. Michigan Ary. Dest. 2375 - Chicago, is

## Who Does the Most Business?

By B. C. FORBES

never heard of him.

Yet his annual transactions times the total income of the billion-dollar Trust, six times the revenue of the United States government, twice the gross receipts of all our railroads, nearly twice the total money in circulation in the country, six times the national debt, fully as much as our combined exports and imports of merchandise, greater than all the wages and salaries paid in America in a year, ten times the estimated wealth of John D. Rockefeller, and several times the gold carried by the central banks of England, Russia, France, and Germany.

The quiet, unassuming, little-known man who handles this unimaginable amount of business is Max May, head of the Guaranty Trust Company's foreign exchange department.

His transactions last year totaled \$6,403,168,848. In other words, he did \$21,343,896 worth of business every work-

ing day.
Yet thirty years ago Max May, discouraged and disgusted with America after a stay of three disheartening months, was ready to step on board a German-bound steamer. The young immigrant acknowledged himself a failure! A friend stopped him the night before he was due

To-day Max May is the highest salaried banker in his line in the whole world, lives on Riverside Drive, and drives his powerful automobile through New York's traffic to his office every morning—"as a nervebracer," he says

What does his \$6,403,168,848 worth of business represent? What does he do? Whom does he deal with?

The foreign exchange banker is the who makes international trade possible.

If a Brazilian wants to sell coffee to an American or a French importer, or an Argentine exporter has hides to send to London, or a Japanese silk-grower finds a buyer for his product here, or a Chilian mine-owner contracts to supply an English manufacturer with copper, or a South American rubber-grower desires to ship a cargo to Europe or the United States matter what the international sale, it has to be financed, and the business of the foreign exchange banker is to advance funds to the seller, take as security the shipping documents giving title to the merchandise, and collect the amount involved from the buyer.

English money—sterling—used to be the international banking medium; now

HO is the man who does the most business in America?

You do not know him, have London than in New York. To-day New York rates are lower. Hence hundreds of millions of money for settling inter-national dealings are borrowed here instead of in London, and increased de-posits, consequently, are carried here. One national bank alone has over \$130,-000,000 of foreign deposits, and the Guaranty Trust Company has scores of mil-lions. New York has become international banker for the world.

The exchange banker has to gauge the



He does more business annually than any other man in America. Who is he? You have three guesses. Wrong, wrong, and wrong again. His name is Max May and you never heard of him.

always fluctuating value of the currency each country as compared value of the currency in every other country. He has to buy and sell international eks drawn in every part of the globe and payable anywhere from the Arctic to the Antarctic.

Often he has to send gold across the seas. At other times he has to bring gold here. (Max May imported \$85,000,000

He is the man who has to settle the international balance sheet. (The cash "No; alone, paid into Max May's department replied. last year reached \$1,377,879,707.)

And—this is vital—he must know the trustworthiness and standing of every concern with which he deals, whether in the United States or the remote mountains of South America or the interior of

national checks is bought without his O. K. No manufacturer or merchant or importer can figure in the six thousand millions until he is satisfied the party is safe and solid.

### A Banker "by Intuition"

"MAX MAY is the best banker by intuition in America," declared one

high authority.

"If I were asked my reasons for stopping dealings with a concern, often I could not tell—could not give any concrete facts," Mr. May told me. "But some how I manage to scent danger ahead."

His losses, therefore, are, in comparison with his turnover, infinitesimal. His profits are known to eclipse those of any other exchange expert.

Twelve years ago, when he came to the Guaranty Trust, there were eight men in the exchange department. To-day there

To create a business of this magnitude has involved tremendous study, incessant

work and almost superhuman ability.

Mr. May's day begins at 4:30, summer and winter. Before coming to his desk he must needs have studied the effect of the world's happenings as reported in the morning newspapers. Nothing can hap-pen anywhere on the globe, be it to agriculture, industry, finance, or politics, without having an effect upon the international exchanges, for they are the most sensitive organs in the whole body eco-

To give him vim for his day's tasks, Mr. May mounts a horse at five o'clock every morning and rides for two hours. Then he carefully scans several newspapers.

There is a saying among the financial newspaper men that Max May is the only man who can answer ten telephones at one time! He does practically all his business over the telephone.

#### His Uncanny Memory

HIS memory is so abnormal as to be uncanny. He carries practically every detail of his billions of business in his head. He never has to consult books to recall the credit standing of any of the thousands of people and firms and cor-porations with which he deals.

He has invented his own system of figuring. Calculations that would take the ordinary banker half an hour to figure, Mr. May does in his head; and when real puzzlers come along he simply jots down a few figures on his pad of blotting paper and presto! he has the answer.

The wizard who has so signally facilitated the growth of America's foreign trade from three billions before the war to six billions last fiscal year, landed in this country from Germany thirty-three years ago, could not get a job in any New York bank, went to Chicago, was given \$5 a week as a man-of-all-work in a private banking house. He balked when his em-ployer wanted him to sleep in the office a night watchman and shifted wholesale boot and shoe store. Then, finding his disagreeable surroundings intolerable, he took a train to New York, bound for home.

"Hello, have you just landed from Germany?" a Fatherland acquaintance asked him when he arrived in New York.

"No; I am going back to-morrow," he

His friend took him home, gave him a good dinner and good advice—and sent him back to Chicago "to fight it out."

For months the embryonic banker wrestled with boxes and trucks in a wholesale men's furnishings store. His China or the center of Africa.

China or the center of Africa.

It takes knowledge as well as courage cost him \$8. His cash reserve was nearing to pass on credits footing up to six thousand million dollars in one year. Upon many at \$12. But he browsed round Max May's shoulders falls that responsibility. Not a dollar's worth of inter-finally a brother German, August Blum, take the formula of th took him into the foreign exchange de-partment of the Union National Bank, at

After eight years he was called to open foreign exchange department for the Atlas National Bank, and four years later (in 1896) was made exchange manager

of the important Union National Bank.
When the great First National Bank of
Chicago absorbed the Union, May was taken over as assistant exchange manager, and later became head of that important department. Here his work began to at-tract national attention, and before long John W. Castles, then president of the Guaranty Trust Company, induced May (in 1904) to come to New York. When Castles went to the Union Trust Company he asked May to come along; but when the Guaranty directors got wind of it they made May a vice-president with a salary greater than that of most bank presidents.

And he earns for his institution more than most bank presidents!

